

Barb Bailey

Hello and thank you for this opportunity to comment.

1. Clean transportation/Zero emissions? As the state continues to grow, especially in certain regions (Seattle, Tacoma) exceeding their plans and abilities - sadly, I have nothing specific to offer other than to continue to partner and plan together - across counties, regions and state; build a shared statewide vision and set about creating, communicating, and maintaining a detailed action plan.

2. My observation is, I currently live in Everett area, and work in SeaTac ... I see a lot of large empty buses in my commute ... yes, I plan on moving, and some questions I ask myself in traffic are: Would smaller buses, on increased routes help or hinder? Do we fully understand why people are or aren't riding the transportation - for me, the additional time necessary to get to a bus, then the light rail, then a cab to my work space (it's only partially convenient).

3. Programs? I apologize, I've nothing but encouragement for you to keep asking; I believe communication is key.

4. Principles of program design? There probably will not be a single solution, so plan for multiple phased efforts and the resources to support those efforts. Next, please consider how you document - have clear and specific assumptions, concerns, risks, issues, and questions, what's in/out of scope - and 'why' ... document, uniquely identify and track those details; have the resources prioritize and plan for recurring reviews until everything is addressed.

I see the state-wide effort as a large cross-functional and integrated effort ... it's going to take great communication and project management skills, and "team" stability and support to succeed.

Keep up the great work - I recognize you've a Herculean task.