

Perspective 180 LLC (Christopher Spangler)

March 31, 2026

Minnesota Pollution Control Agency
520 Lafayette Road St. Paul, MN 55155
ATTN: Charles Peterson

My name is Christopher (Kit) Spangler, and I am the owner of Perspective 180 LLC, a consulting company that has provided consulting services to Riverview LLP. I am writing in support of Riverview's proposed West River Dairy expansion in Stevens County.

My work has been primarily in international business, working with dairies in China and Indonesia. I have had the opportunity to accompany international dairy companies to visit Riverview's operations in the upper Midwest. Riverview is seen internationally as a leader in how to build and operate large scale dairy operations in a responsible and environmentally responsible manner. Because of this reputation, they are frequently asked to host international dairy delegations. From my interactions with Riverview, how they operate their dairies reflects the company culture they have built over several decades. They stress being an asset to any community not only economically, but also socially and environmentally.

Prior to my work internationally, I also operated my own dairy farm for 28 years and worked as a consulting dairy nutritionist for 24 years. That experience allowed me to observe varying management styles of dairies in the upper Midwest. In my opinion, Riverview is without a doubt one of the cleanest operations I have seen, both here in the United States, as well as abroad. They would not operate a dairy without commitment and responsibility to their community.

Sincerely,

Christopher (Kit) Spangler
Perspective 180 LLC
West Des Moines, IA 50266